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Production (5d)

IC 74-2139  
2 December 1974

MEMORANDUM FOR: Special Assistant-AD/DCI/IC

SUBJECT: PRD Response to Perspectives for Intelligence,  
1975-1980 List of Actions

The following responds to your 26 November memo and is keyed to the paragraphing of the attachment thereto:

I. (b).

(1) With the encouragement of OMB, the DCI is seeking an additional [ ] in FY76 to accelerate the development of analytical methodologies.

(2) The DCI is also seeking funds to accelerate the CIA SAFE program, designed to provide automated file support to the analyst.

(3) The ARPA/CIA/ICS Analytical Support Center has been established.

(4) Action has been taken to index Pravda. This will provide rapid recall of more than [ ] topic headings within that publication. It also provides the framework for applying the same technique to other journals.

I. (c).

(1) Hardware and software for text editing is being developed to permit preparation of a single national intelligence product during crisis periods from inputs being provided by numerous remotely located operations and intelligence centers.

(2) The National Intelligence Bulletin (NIB) will soon publish a military supplement to better serve the needs of military consumers.

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(3) Also as a means of providing better services chiefly to its military consumers, DIA has abolished the daily Intelligence Summary and replaced it with spot intelligence items entitled Defense Intelligence Notices.

IV. (b).

(1) The NSCIC Working Group and its Intelligence Panel have been reinvigorated under General Wilson's direction for the primary purpose of improving communication between users and producers of intelligence.

(2) To improve communication between producers and collectors, the IC Staff has increased contacts at several levels between Foreign Service Officers and intelligence analysts.

IV. (c).

(1) The ICS is continuing to produce post-mortems of the Community's performance during particular crises. It is about to complete a new one on the July/August 1974 Cyprus crisis.

(2) The ICS is experimenting with the production of a monthly analysis and evaluation of the Community's finished intelligence products.

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Acting Chief, Product Review Division

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DCI/IC/PRD/ [redacted] 2

Retyped for changes/ [redacted] (2 Dec 74)

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*J. P.*  
*[Signature]*

26 November 1974

MEMORANDUM FOR: C/CPAD/ICS  
C/MPRRD/ICS  
C/PRD/ICS

SUBJECT: Request for Information

1. Attached is a list of actions drawn from Perspectives for Intelligence, 1975-1980 that the Intelligence Community was to undertake.

2. For those items under your cognizance please provide a list of actions that Intelligence Community agencies are doing to meet them.

3. Please list only major actions and make the response very brief. If no action is underway please so state.

4. We want to provide this information to the DCI for his use as soon as possible. May I have your response by COB, 29 November.

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Special Assistant-AD/DCI/IC

Attachment:  
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PROPOSED ACTION PROGRAM FOR INTELLIGENCE COMMUNITY

A C T I O N

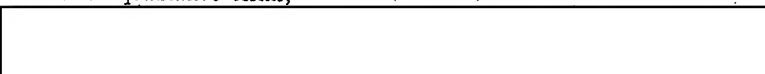
STUDY AND PLANNING MUST BE INITIATED BY  
INTELLIGENCE COMMUNITY AGENCIES CONCERNING:

I. Collection vs. Exploitation

- (a) The rapid processing of raw information received, including the selection and discard of non-essential material at the earliest possible time, identification and accelerated dissemination of critical material, and the reduction of manpower and investment devoted to lower priority material;
- (b) Development of improved techniques and disciplines of analysis and production;
- (c) Development of improved methods of presentation.

II. Demands vs. Resources

- (a) Increase flexibility of responses to changes in priorities for intelligence coverage;
- (b) Identify areas in which intelligence coverage can be reduced to a base-line maintenance level, permitting rapid augmentation in case of increased need;
- (c) Examine techniques by which national programs can contribute better to departmental needs and vice versa;
- (d) Examine areas subject to overt and human source collection, reducing the need for clandestine or technical operation;
- (e) Develop programs to improve the productivity of intelligence resources in qualitative terms;



- (g) Examine possibilities of increased utilization of intelligence through sanitization, wider dissemination, etc.;

- (h) Examine possibilities of greater utilization of reserve military intelligence organizations in performing intelligence tasks.

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### III. Technical Systems

(a) Identify technological trends in target complexes which will close off access and initiate planning for upgrading current collection and processing systems to assure future coverage;

(b) Research and develop new techniques of collection and processing to capitalize on technological change to give access and coverage to new targets of importance;

(c) Ensure that substantive intelligence need rather than technological improvement momentum drives investment in upgrading or replacing currently operating and productive systems.

### IV. Requirements and Evaluation

(a) Interrelate the procedures at tactical, departmental and national levels for generating requirements, so as to ensure optimum satisfaction of each;

(b) Improve communication among intelligence users, producers and collectors to reduce bureaucratic rigidities and improve the responsiveness and flexibility of the intelligence machinery at all levels;

(c) Produce periodic evaluations of the products and performance of the Intelligence Community against current primary or maintenance level requirements;

(d) Develop orderly procedures for evaluating user satisfaction and dissatisfaction with intelligence products.

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V. Manpower Implications

(a) Assure that training and familiarization are undertaken in new methods of collection, analysis and production, particularly in the use of new technical capabilities to increase productivity and precision and save manpower;

(b) Develop selection and training programs in those foreign languages and cultures which will be important intelligence targets of the particular agency in the 1975-1980 time frame (especially Russian and Chinese);

(c) Ensure the availability of technical and academic talents and expertise in the subjects which will be of importance in the years 1975-1980, e.g., economics;

(d) Flexibly reduce manpower commitments to lower priority activities and reduce (or reorient to new requirements) the persons freed by such change in priority;

(e) Develop and apply affirmative action plans for equal employment opportunity.

VI. Security

(a) New legislation, and the development of new ways to inform Congress and the public and clear standards for compliance with the Freedom of Information Act and Executive Order 11652.

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